



THE NATIONAL  
TELEHEALTH POLICY  
RESOURCE CENTER

*National Health Center  
Telehealth Resource Center Project*

# **ENVIRONMENTAL SCAN OF TELEHEALTH TECHNICAL ASSISTANCE RESOURCES**

January 2024



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This document is an update to the 2022-2023 version of the Environmental Scan of Telehealth Technical Assistance Resources. Due to the changing landscape of telehealth in the past year and a half, this document has been reorganized to accommodate more recent issues that have become more prominent in the past year and enable users to find the right resource more quickly. Where available, the edition date of the resource has also been provided (NOTE: some resources are online tools that may go through continuous updates such as CCHP's Policy Finder and have no specific date associated with it).

Information has been organized into three major categories and further broken down into subcategories:

OPERATIONS	POLICY	PATIENT CONCERNS/ ENGAGEMENTS
Implementations & Workflow Data & Quality Financial Models Clinical Delivery	Policy Privacy/HIPAA/Cybersecurity Reimbursement	Patient Engagement Broadband/Equity

CCHP examined resources that are currently housed in the following:

- [NACHC Health Center Resource Clearinghouse](#)
- [NACHC Health Center Resource Clearinghouse Telehealth Learning Bundle](#)
- [NCTRC FQHC Telehealth Resources](#)
- [HITEQ FQHC Resources](#)

Additionally, CCHP conducted a general web search utilizing the Google search engine and searched for each individual key term in the eight categories coupled with the term "federally qualified health center" or "FQHC" as well as looking at materials housed on various federal agency websites.

To determine which items would be selected for the final list, CCHP applied the following criteria:

- Resources needed to be FQHC specific OR had a significant portion of the resource applicable to FQHCs
- Resources needed to focus on telehealth (EX: if a document talked about how to collect data, but not how that would work in a clinic setting it was not included)
- Resources needed to be platform- and vendor-agnostic. For example, it could not focus on one specific platform.

During this search, CCHP found several resources that spanned multiple categories because they had been developed as a “playbook” on implementing telehealth or had been recorded as webinars or podcasts. Rather than repeating these resources in each category, CCHP has created a “general” category for these resources at the end.

## OPERATIONS:

IMPLEMENTATION & WORKFLOW		
RESOURCE	AUTHOR	LINK LOCATION
Strategic Investments in Telehealth and Digital Tools for Health Centers – Tips and considerations in selecting types of platforms (2021)	NACHC & Mid-Atlantic Telehealth Resource Center (MATRC)	<a href="#">NCTRC</a>
Vendor Selection Toolkit – Tools used to selecting most suitable telehealth technologies for your needs	MATRC	<a href="#">MATRC</a>
Telehealth and Digital Tools Equity Assessment (2022)	HITEQ	<a href="#">HITEQ Resources</a>
Telehealth for FQHCs/RHCs: Documenting Workflows (2023)	NCTRC	<a href="#">NCTRC</a>
Telehealth For FQHCs/RHCs: Selecting Service Provider Vendors (2023)	NCTRC	<a href="#">NCTRC</a>



## OPERATIONS, *continued*:

DATA & QUALITY		
RESOURCE	AUTHOR	LINK LOCATION
Clinical Quality Measures for Eligible Professionals: 2022 Update – Clinical quality measure crosswalk (2022)	HITEQ	<a href="#">Health Center Resource Clearinghouse</a>
Telehealth Documentation (2023)	NACHC	<a href="#">NACHC</a>
Telehealth Taxonomy For FQHC Data Capture – Core data elements FQHC should be able to capture within their data system. (2020)	National Consortium of Telehealth Resource Centers (NCTRC)	<a href="#">NCTRC</a>
FAQ: How will the upcoming changes to the Information Blocking and EHR certification requirements impact health centers? (2022)	HITEQ	<a href="#">Health Center Resource Clearinghouse</a>

FINANCIAL MODELS		
RESOURCE	AUTHOR	LINK LOCATION
Strategic Investments In Telehealth And Digital Tools For Health Centers – Maintaining Your Competitive Advantage Beyond The Pandemic (2021)	NCTRC	<a href="#">Health Center Resource Clearinghouse</a>
The Stairway to Telehealth Sustainability: The Telehealth Maturity Model (2021)	HITEQ	<a href="#">Health Center Resource Clearinghouse</a>
Telehealth Sustainability Worksheet	California Telehealth Resource Center (CTRC)	<a href="#">CTRC</a>

CLINICAL DELIVERY		
RESOURCE	AUTHOR	LINK LOCATION
NRTRC Telehealth 101 Online Training – Online training course	Northwest Regional Telehealth Resource Center (NRTRC)	<a href="#">NRTRC</a>
Telehealth Classroom – Online training course	Northeast Telehealth Resource Center (NETRC)	<a href="#">NETRC</a>
Assessing Provider Capabilities, Attitudes and Preferences about Telehealth (2023)	HITEQ	<a href="#">HITEQ</a>
Promising Practices in Virtual Integrated Behavioral Health Care (2021)	HITEQ	<a href="#">HITEQ</a>
Safer at Home: Using Remote Patient Monitoring for Patient Care (2021)	HITEQ	<a href="#">HITEQ</a>



## POLICY:

POLICY		
RESOURCE	AUTHOR	LINK LOCATION
CMS Medical Learning Network Federally Qualified Health Centers (2023)	Center for Medicare and Medicaid Services (CMS)	<a href="#">CMS</a>
CMS Mental Health Visits via Telecommunications for Rural Health Clinics & Federally Qualified Health Centers (2023)	CMS	<a href="#">CMS</a>
CMS Medical Learning Network New & Expanded Flexibilities for Rural Health Clinics (RHCs) & FQHCs during the COVID-19 Public Health Emergency (PHE) (2023)	CMS	<a href="#">CMS</a>
Virtual Communication Services in Rural Health Clinics (RHCs) and Federally Qualified Health Centers (FQHCs) Frequently Asked Questions (November 2022)	CMS	<a href="#">CMS</a>
CCHP Policy Finder	Center for Connected Health Policy (CCHP)	<a href="#">CCHP</a>

## PRIVACY/HIPAA/CYBERSECURITY

RESOURCE	AUTHOR	LINK LOCATION
A Guide to Essential Cybersecurity Tasks for Health Centers (2023)	HITEQ	<a href="#">Health Center Resource Clearinghouse</a>
Guidance on HIPAA and Audio-Only Telehealth (2022)	U.S. Department of Health and Human Services, Office for Civil Rights (OCR)	<a href="#">OCR</a>
Guidance on How the HIPAA Rules Permit Health Care Providers and Health Plans to Use Remote Communication Technologies for Audio-Only Telehealth (2022)	OCR	<a href="#">OCR</a>
Guidance on Nondiscrimination in Telehealth: Federal Protections to Ensure Accessibility to People with Disabilities and Limited English Proficient Persons (2022)	OCR	<a href="#">OCR</a>

## REIMBURSEMENT

RESOURCE	AUTHOR	LINK LOCATION
Tips on Telehealth Billing (2023)	NACHC	<a href="#">NACHC</a>
Telehealth E/M Billing (2023)	NACHC	<a href="#">NACHC</a>
Telehealth Reimbursement (2023)	NACHC	<a href="#">NACHC</a>
CCHP 50 State FQHC Policy Factsheet (Fall 2023)	CCHP	<a href="#">CCHP</a>



## PATIENT CONCERNS/ENGAGEMENTS:

PATIENT ENGAGEMENT		
RESOURCE	AUTHOR	LINK LOCATION
How to Measure Patient Experience and Satisfaction with Telehealth (2020)	Center for Care Innovations (CCI)	<a href="#">Health Center Resource Clearinghouse</a>
Promoting Cyber Security Awareness for Patients (2023)	HITEQ	<a href="#">HITEQ Resources</a>
Transform Virtual Care (2021)	NACHC	<a href="#">NACHC</a>
Telehealth Resources to Support Child and Adolescent Health (2023)	HRSA	<a href="#">Health Center Resource Clearinghouse</a>

BROADBAND/EQUITY		
RESOURCE	AUTHOR	LINK LOCATION
Serving Rural Patients with Telehealth: Resources and Tips for Federally Qualified Health Centers – Tips for clinics, particularly those in rural areas. (2020)	Health Information Technology, Evaluation, and Quality Center (HITEQ)	<a href="#">Health Center Resource Clearinghouse</a>
Bridging the Digital Divide – Tips to working with patients to increase access with virtual care (2021)	HITEQ	<a href="#">Health Center Resource Clearinghouse</a>
Specialty Care Access in Health Centers - What is the Potential of eConsults? (2023)	HITEQ	<a href="#">Health Center Resource Clearinghouse</a>

## General Resources:

- **QHC Telehealth Consortium** – The organization’s Telehealth Playbook contains some general information for a variety of the categories above, and also contains links to other resources that answer specific questions.
  - [FFQHC Telehealth Playbook](#)
- **Health Center Resource Clearinghouse** – Clearinghouse for a multitude of resources related to telehealth.
  - [FTelehealth Optimization Quick Guide for Health Centers \(2021\)](#)
- **American Medical Association** – A playbook to implementing telehealth in your organization. Though it is not FQHC-specific, this playbook contains useful general information.
  - [Digital Health Implementation Playbook \(2022\)](#)
- **National Consortium of Telehealth Resource Centers**
  - Telehealth & Virtual Services: A Guide For FQHCs And RHCs (2021)
  - FQHC Telehealth Resources Collection
- **Health and Human Services** – A general telehealth page that has resources related to several categories.
  - Planning Your Telehealth Workflow
  - Health Equity in Telehealth
  - Preparing Patients for Telehealth

**For inquiries about this publication,  
please contact NACHC’s Health Center Operations and Governance  
Functional Area at [trainings@nachc.org](mailto:trainings@nachc.org) or 301-347-0400.**

NOTE: This publication is supported by the Health Resources and Services Administration (HRSA) of the U.S. Department of Health and Human Services (HHS) as part of an award totaling \$1,656,250 with zero percentage financed with non-governmental sources. The contents are those of the author(s) and do not necessarily represent the official views of, nor an endorsement, by HRSA, HHS, or the U.S. Government. For more information, please visit [HRSA.gov](https://www.hrsa.gov).